

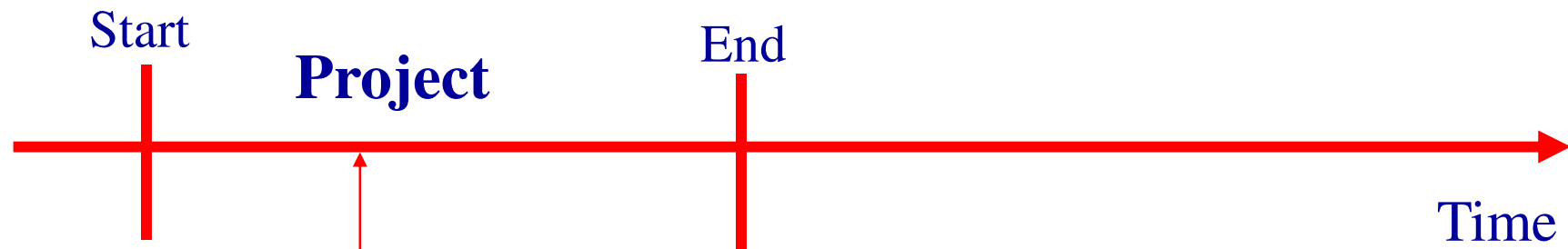
# *Describing and Assessing Projects: the X Model*

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# *Project Control*

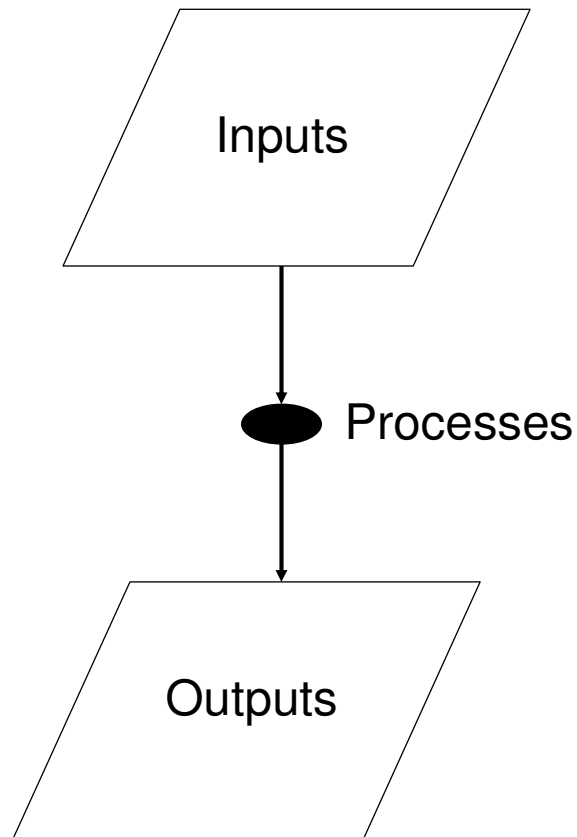


We are here!  
How are we doing?

# *Traditional Project Control*

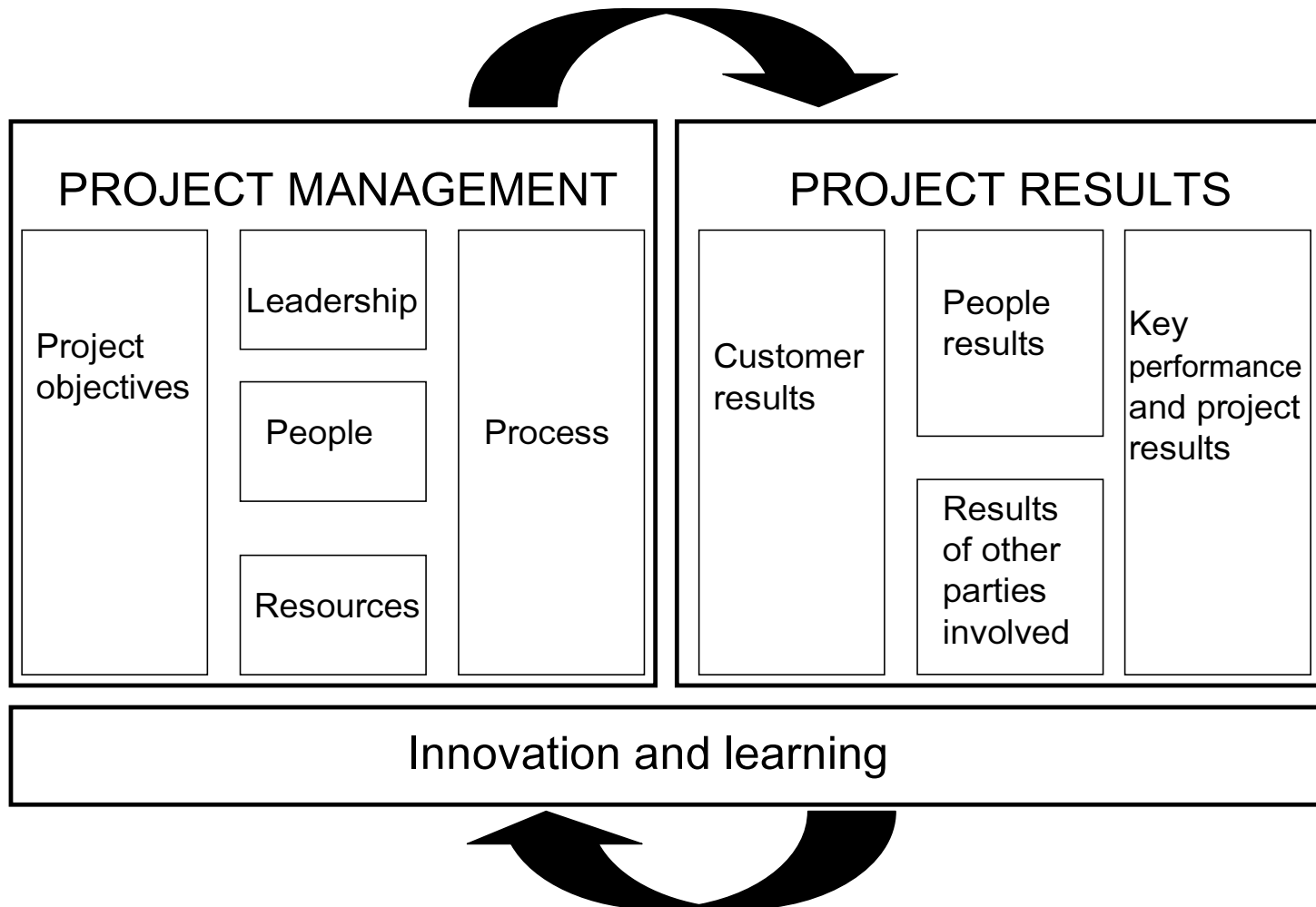
- Project triangle (Time, Cost, Quality), Earned Value
- Weaknesses
  - Look at one or just a couple of factors
  - Neglect the human side of project work
- **Alternative:** Holistic description of project

# *Holistic Model: IPO Model (Inputs – Processes – Outputs)*

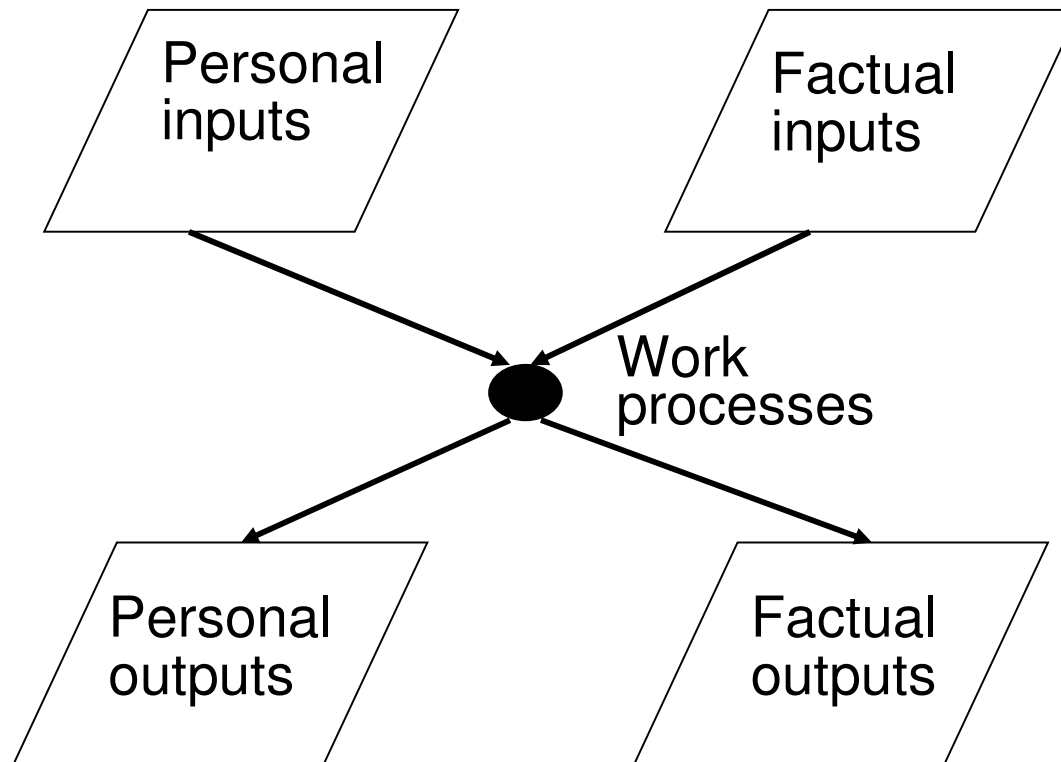


# *The Most Famous IPO Model: The Project Excellence Model*

Project excellence



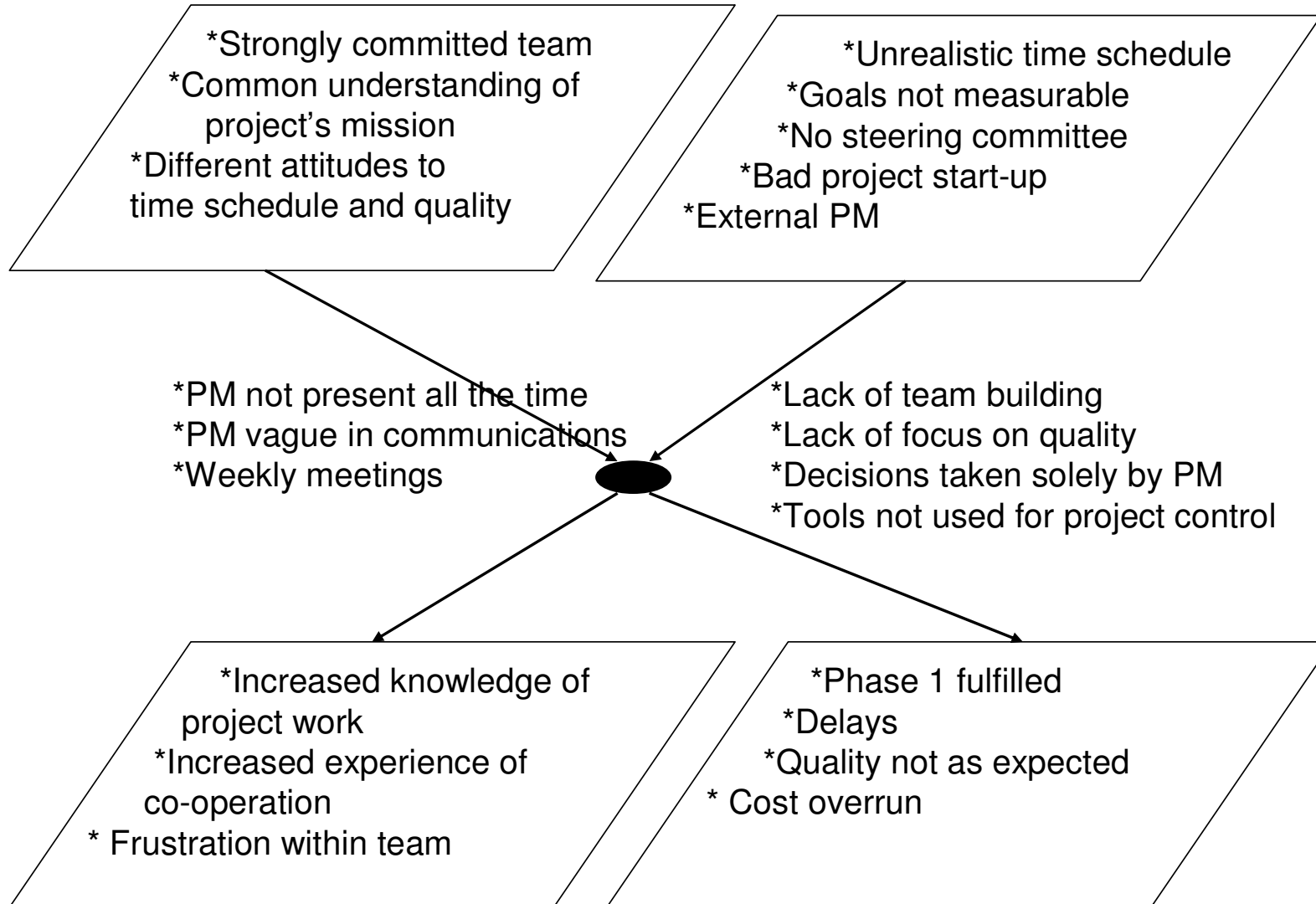
# *The X Model*



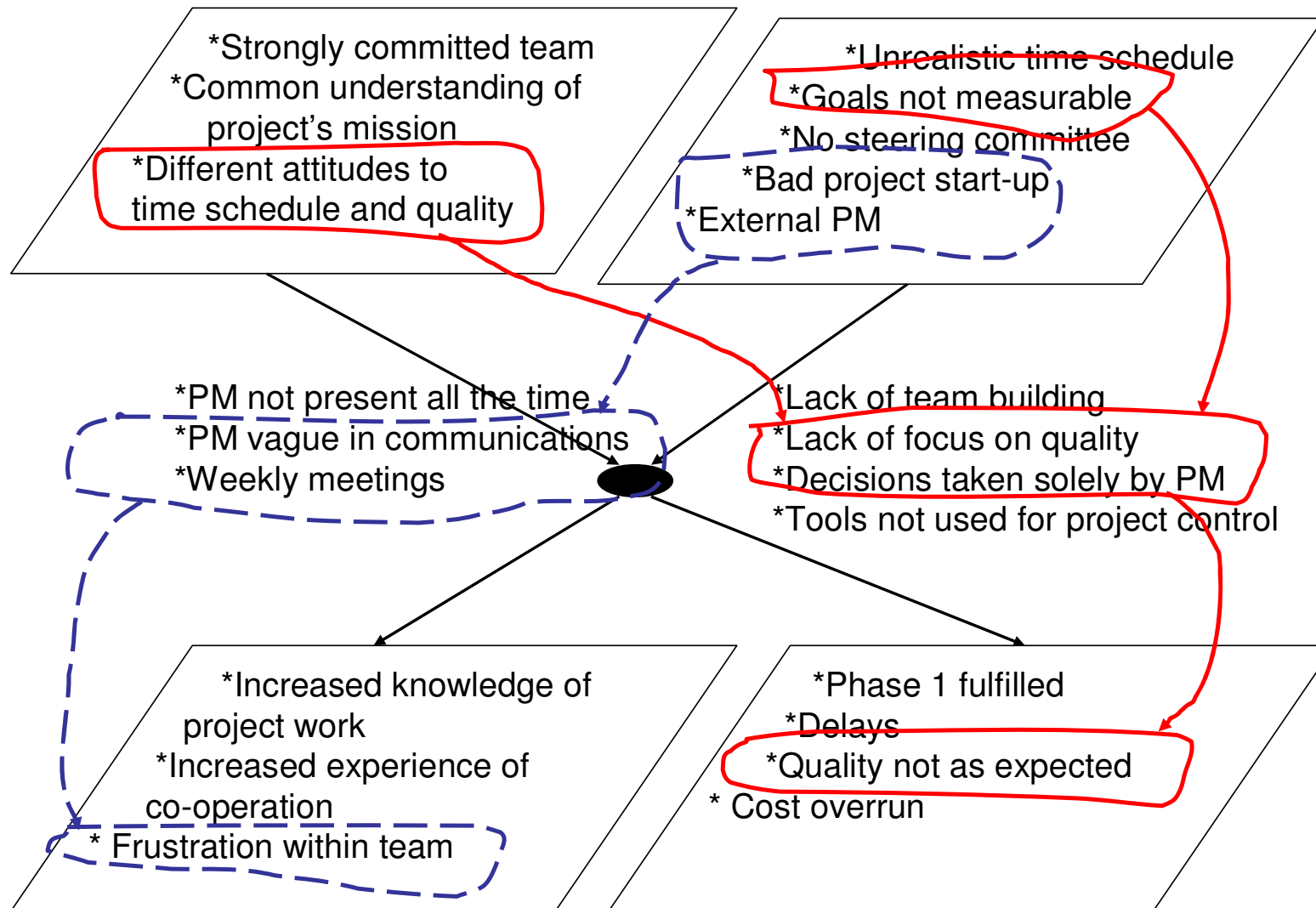
# *The Strengths of the X Model*

- IPO model
- No restrictions on what you could focus on; you are allowed to describe what you find of importance
- Both personal and factual matters

# *An X Model for an Actual Project*



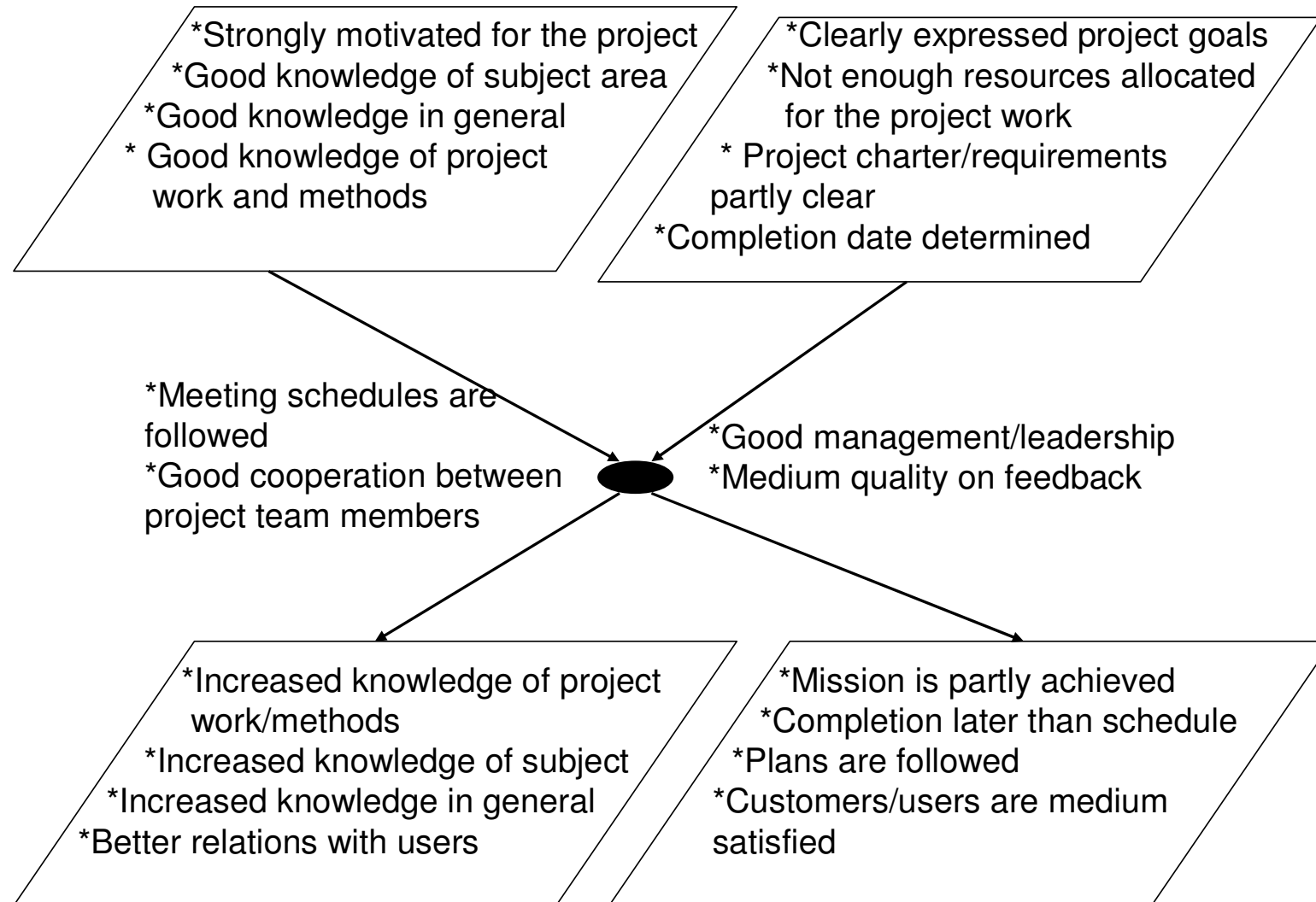
# *X Model with Causal Relationships*



# *Working steps*

- Make a description of current situation: Make an X model (individual or group work)
- Choose some results where you want improvements (preferably one personal and one factual result)
- Do causal analysis (find out how to obtain better results)
- Describe the desired results
- Describe the consequences for the work processes and inputs
- Make an action plan and implement it

# *The Typical Norwegian Project 2008*



# *What Does Your Project Look Like?*

- Home lesson: Make an X
- Are there rooms for improvements?